

MBFC + SH

DECISION CARD

CORE QUESTION

Does this move us in the right direction?

1. VALUE CHECK

Does this create:

- More
- Better
- Faster
- Cheaper
- Safer
- Happier

2. FRICTION CHECK

Does this reduce:

- Waste
- Defects
- Delays
- Cost
- Risk
- Frustration

3. SYSTEM CHECK

- What else changes?
- Who benefits?
- Who absorbs the burden?
- Where is friction likely to appear?

4. TRADEOFF CHECK

Every decision creates tradeoffs.

- What are we gaining?
- What are we giving up?
- Are we improving the whole system or just one part?

5. ASSUMPTION CHECK

- What must be true for this to work?
- What evidence supports those assumptions?
- What would cause it to fail?

FINAL TEST

Is this a clear net improvement across the system?

Yes → Proceed
No → Reject or redesign
Unclear → Learn more before deciding